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	EUROPEAN COMMISSION Council Regulation (EC) N°870/2004 establishing a Community programme on genetic resources in agriculture	Concerted Action	B0.1

GENERAL INFORMATION ON THE PROPOSAL	
<i>Action Title</i> (max. 50 char.)	ELBARN European Livestock Breeds Ark and Rescue Net
<i>Duration in months</i>	36

Abstract of proposed action in English

Objectives

The objective of this action is to establish a European Livestock Breeds Ark and Rescue Net concerned with the conservation and rescue of Rare Breeds. The proposed action is a concerted action to motivate, document and network towards rescue, in-situ conservation and use of under-utilised agricultural genetic resources in Europe. The documentation of existing infrastructure, along with the resulting network, will be inventoried as an online, publicly accessible database. The wider objectives of Euronatur’s agricultural policy are to achieve a diversity in farming and landscape, which promotes sustainable agriculture and provides income and opportunity in rural communities. Together with the experience of the Partner organisations: SAVE, SLE, RARE and GEH, the objective of a functioning network to complement existing agri-conservation and rural development work can be realised. The purchase of property or animals is not an objective of this action.

Actions and means involved

ELBARN is:

- A network: bringing together and documenting that which already exists.
- A catalyst: lobbying, encouraging and providing structure to successfully achieve conservation and use of endangered livestock breeds.

To create a European Livestock Breeds Ark and Rescue Net, active networking is needed. This will be achieved through making use of existing networks from the Project Partners and in consultation with ERFPA for: a Central Workshop, Transnational Work Groups to identify types of Ark and Rescue Centres, decide marketing and breeding strategies. A key issue is the use of A&R Centres for rescue and quarantine. It is essential for the survival of rare breeds to be able to move animal groups into safety should their conservation be endangered.

There will be a questionnaire to establish facts and needs. An online Database will document current conservation and allow easy characterisation for the public. A system of Ark and Rescue Centres will be designed to address urgent displacement issues, offer quarantine (according to EU/national regulations) to protect endangered breeds from epidemics and keep core collections for breeding purposes. Marketing and publicity are essential in the long-term and will be given an important place. Promotion of Ark and Rescue Centres as “show farms”, labels to sell products of Ark and Rescue Centres, promotion of sustainable tourism and of traditional landscape management.

The project will end with a final report, to show progress and incomplete work. This final report will be used to publicise the online database, to motivate and to encourage national governments, institutions and individuals to be involved in ELBARN and to carry on the work that has been started through this action.

The Transnational cooperation between the Partners and the Workshop Participants is central in the transfer of knowledge and method and, thus, the success of the action.

Abstract of proposed action in English

Relevance to the objectives

- Documentation aids achievement of aims of CAP and EU regulation 1257/1999.
- Creates an efficient instrument for the in situ/on farm conservation of European agricultural genetic diversity.
- Ensures and improves conservation through Rescue and Quarantine places.
- Easily accessible documentation, aimed at experts and public alike, of in-situ conservation of animal genetic resources.
- Aims to co-ordinate, harmonise and extend existing actions in Member States, with the aim of aiding agri-environmental schemes.
- Structure in which breeding programmes can be developed and regulated.
- Direct and positive impact on local economies through the development of marketable potential of rare breeds, through products or tourism.

This concerted action is a pan-European, specialist activity to fulfil Council Regulation (EC) No. 870/2004 ann.1 ch.4.1 p.6: Establishment of a European-wide network of “Ark Farms”, rescue-stations and farm animal parks for endangered European farm animal breeds.



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TECHNICAL DESCRIPTION OF THE ACTION

General information

Title of the action

European Livestock Breeds Ark and Rescue Net

Starting date

01.06. 2007

End date

31.05. 2010

Duration(months)

36

• Objectives

The objectives of this action are to create a European Livestock Breeds Ark and Rescue Net, by which is meant:

- _ Identification, networking and documentation of Ark and Rescue Centres,
- _ Ensuring that Ark and Rescue Centres will be established all over Europe,
- _ National/regional contact persons to co-ordinate Rescue actions,
- _ A database which holds easily accessible information about Rare Livestock Breeds, their uses and locations,
- _ Developing marketing strategies to promote use of Rare Livestock Breeds
- _ Enhancing biogeographical-regional breeding co-ordination.

Despite the existence of international commitments such as the Convention on Biodiversity (Rio, 1992) and various regulations, subsidies and programmes, the number of European breeds which are considered endangered is increasing. A key factor in this increase is the fact that animal genetic diversity is not being utilised by farmers. Alongside cryo-conservation, in-situ and, especially, in-situ/on farm conservation is an important instrument to assure not only the survival of a breed but also its continued genetic development. This continued development of locally adapted, hardy breeds is essential for a sustainable future in agriculture.

Up to this point there has been no pan-European concept for in-situ conservation of animal genetic resources.

Without a clear concept and network it is very difficult, in acute cases, to find suitable alternatives to prevent live populations from being slaughtered. Although there are "Ark Farms" (example: the RBST's Approved Farm Parks, GEH's Arche Höfe) already in existence, which undertake important work in conservation and publicity, there is still an element missing in the system. ELBARN aims to change the status quo by creating a network of existing Ark Farms, by encouraging the development of new ones and by enhancing the system with the missing element: capacity to rescue animals that are both Rare Breeds and face slaughter or other immediate dangers.

Experience has shown that, in acute cases, rescue of animals threatened by slaughter is only possible when an existing network is in place.

- Rescue operations in Switzerland have been successful because, through personal networks, emergency placements of endangered animals or herds were possible.
- The rescue operation of the Turopolje-pigs during the civil war in Croatia 1992 was successful because Zagreb Zoo had already declared itself prepared to take animals at short notice (in the Quarantine Station due to space restrictions).
- With the dissolving of the Rumanian Genebank for Poultry in Moseni at the end of the 1990s (due to economic reasons) the, in some cases genetically extremely valuable birds, were distributed to farmers as there was no other possibility to place them.

• Objectives

The above examples show that it is urgently necessary to build up a functioning network of Ark and Rescue Centres which can act as Rescue Stations, Ark Farms for conservation and breeding purposes and farm-animal parks open for public viewing. All information related to ELBARN must also be freely available online and in other media sources. Thus, it will be possible through ELBARN to achieve competent rescue of the right animals at the right time, competent breeding overseen by experts and a competent show of animals and products.

The expertise of our partner organisations will prove invaluable in building up this network. The combined knowledge, experience and networks of Euronatur and Partners is a massive resource, which assures that the objectives of the action can be met.

The goal of this concerted action is to make a positive impact on the state of Animal Genetic Resources in Europe. Through the transnational-coordination of experts and specialists in the field of in situ/on farm conservation, a system can be established in which information is shared, pan-European and area workshops are organised and the thematic issue of the conservation of endangered locally adapted, hardy livestock breeds can be addressed. It is not a goal of this action to purchase property or animals, rather to network, facilitate, motivate and document in order to:

- Rescue animals from endangered livestock breeds,
- Share knowledge between experts,
- Encourage the co-operation and collaboration of stakeholders,
- Encourage Rural Development through promotion of products and “show farms”,
- Discuss ideas, within the framework of the Workshops, regarding the sensitisation of the public towards the necessity of Ark and Rescue Centres, the utilisation of rare breeds and the function of ELBARN in the complex issues of disease control and goal-orientated breeding.

It can be seen as a fulfilment of the objectives of Council Regulation (EC) No. 870/2004 annex 1 chapter 4.1 point 6: Establishment of a European-wide network of “Ark Farms”, rescue-stations and farm animal parks for endangered European farm animal breeds.

Within the entirety of the action, a positive impact upon the European agricultural sector will be felt in:

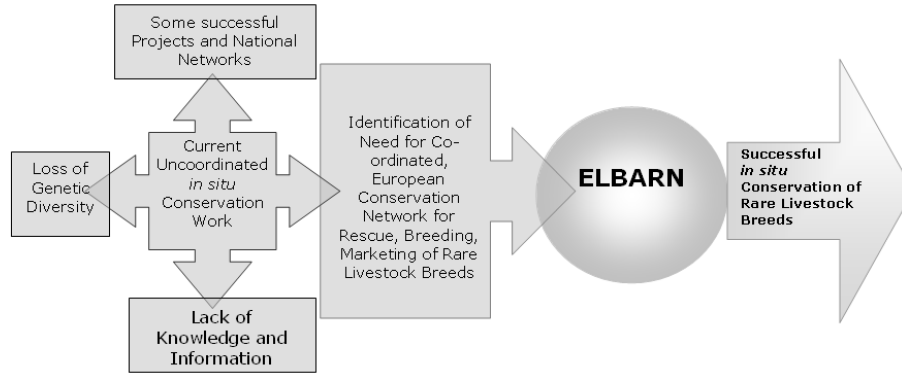
- Rescue strategies in place in cases of urgent displacement. Quarantine places available in cases of epidemic.
- Easily accessible, online information aimed at experts and public alike, of in-situ conservation of animal genetic resources.
- A characterisation and evaluation process leading to an efficient tool to identify national priorities for sustainable conservation and utilisation, with the aim of aiding national and regional agri-environmental schemes.
- A structure in which breeding programmes can be developed and regulated.
- A direct and positive impact on local economies through the development of the marketable potential of rare breeds, be this through sale of products, as a draw for tourists or in agri-environmental management.
- Works toward achieving aims of CAP and EU regulation 1257/1999.

Should the objectives of this action not be met, there is a risk of yet more endangered livestock breeds becoming extinct before there has been a chance to save them. There are many breeds which exist in critical states, be it because of ageing rural populations, the rural exodus felt all over Europe, abandonment of traditional farming methods and regional cultures or collapse of regional markets. The promotion of cultural heritage, the products of endangered livestock breeds and of traditional production methods not only impacts on quality of life for those in rural areas, it has a direct impact on conservation of endangered livestock breeds.

• Objectives

A further risk of failure is that conservation work continues to occur in an uncoordinated way, with many duplications and gaps, with no over-riding concept or collaboration.

An advantage inherent in this action is the great resource each expert brings with them. Each expert is already involved in conservation projects, which will benefit from the networking of ELBARN. Thus, the pooling of expertise and experience can counteract many potential problems. The greatest foreseeable problems lie in the time management and the appointing of area coordinators. However, a realistic, competent and experienced project management, as can be expected of SAVE, can work to prevent or counteract many potential problems.





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• **Relevance to the objectives of the work programme**

- _ The over-riding goal of the action is the in-situ conservation of animal genetic resources through a network of Ark and Rescue Centres which are able to rescue genetically valuable animals threatened by displacement or slaughter, provide quarantine (within the framework of EU/national Regulations) in the event of disease and which can address breeding questions competently. This will ensure that those endangered Livestock Breeds still in existence, remain in existence to be used in a diverse, sustainably managed agricultural sector which produces new products to meet the market demands for quality European products.

To achieve this, the following action will be taken, with the aim to fulfil the objectives of the Work Programme:

- _ The collection of information and knowledge pertaining to agricultural genetic diversity in Europe. Presented, with the explicit goal of sharing information and knowledge between institutions, farmers and the public, in the form of a searchable, online database.
- _ The characterisation of animal genetic resources, the standardisation of traditional and regional knowledge as well as that of experts is essential for a future-orientated, transnational action.
- _ The evaluation of existing agri-environmental schemes and resources will be a key component of the Central Workshop, establishing a network to build and improve upon the current state is the primary goal of the action.
- _ Documentation of the standardised knowledge is also a fundamental part of the project and will be made available for use in the aforementioned online database.
- _ An important side issue, which is essential for the long-term functioning of the network, is the development of strategies to promote diversification and the utilisation of under-utilised animal genetic resources.

In many European countries, especially those in the new, extended EU and the Mediterranean Basin, the necessity of a functioning network of Ark and Rescue Centres is not fully recognised. Within the action, awareness raising of farmers and public in these regions will be of high priority. So that the resources on hand in the various regions are identified, evaluated and brought into the pan-European network. In order to achieve this, the combined knowledge, experience and networks of Euronatur, SAVE and Partners will be an essential resource.

It is clear that in some European countries it will be relatively simple to achieve the aforementioned objectives, as such Ark and Rescue Centres are already, at least partially, in existence. The prior existence of such centres provides the action as a whole with a knowledge resource. Within the network there will not only be experts in breeding or rescue issues, but also those with experience of political lobbying, practical experience of running an Ark Farm, of fundraising or data management. With a transfer of this knowledge into each region it will be possible to achieve a high level of competence throughout the network.

Countries without any kind of Ark Farm will be encouraged and motivated to identify suitable premises using the criteria presented by the Transnational Work Group on the Characterisation of Ark and Rescue Centres. Using local organisations already in existence or, national governments, sub-projects can be launched to establish the identified premises as Ark and Rescue Centres, which will be able to use the knowledge resource of ELBARN. These sub-projects will be externally financed and will have to fulfil the criteria of ELBARN in order to be incorporated into the network. As the ultimate aim of ELBARN is a pan-European functioning network of Ark and Rescue Centres all documented on a publicly available, online database, ELBARN will, naturally, support the emergence of new Ark and Rescue Centres by all appropriate means.

Because of this regional disparity, the knowledge sharing contained within the framework of the Workshops is fundamental to the success of the action as a whole.



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• *Management of the action*



— The above diagram shows the organisational structure of the action.

The overall management of the action lies with the SAVE Foundation, with the mandate from Euronatur.

Our Project Partners bring with them a vast resource in prior experience. Within decision-making processes, the expertise of our partners will be essential in order to make well-founded decisions. The management of this action will, also, delegate area administration to the Project Partners, allowing them to use their regional expertise, knowledge and networks to aid the success of the project. The Project Partners will also fulfil a controlling function within their delegated areas (see map below). The Project Manager (SAVE) in conjunction with the Proposer (Euronatur) will maintain the overall decision making competence.

The good management of knowledge within such a large action is essential. An online, searchable database available to all involved both to read and to add too will be created. The various individuals involved in the action will thus have constant and easy access to the information necessary to them. They will also have a means of sharing knowledge efficiently. Euronatur together with the SAVE Foundation will, ultimately, manage all knowledge and intellectual property. The SAVE Project Office in co-operation with the Project Partners will manage all the initial activities involved in the action.

• *Management of the action*



This map shows the concept of the Administrative Areas, divided through the Project Partners.



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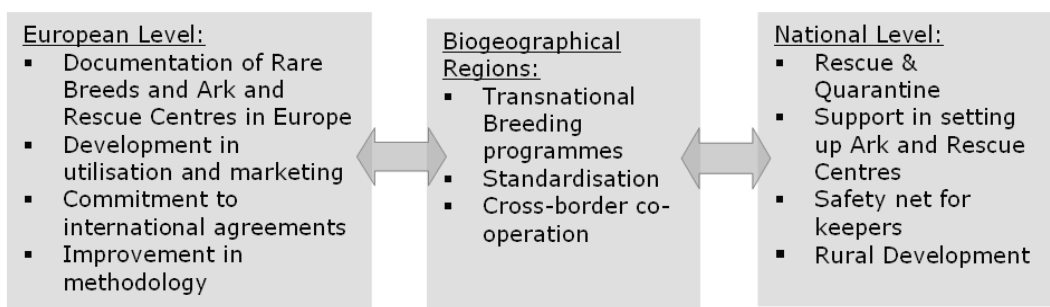
• **European added-value and potential impact of the action**

The planned European Livestock Breeds Ark and Rescue Net comprises of three levels:



Within the concept of ELBARN there are many aspects which can only be solved on a national level. However, not all countries have equal resources to achieve the goal of a national network of Ark and Rescue Centres. By networking and documenting all those individuals and organisations who are interested in Ark and Rescue Centres, a transnational pool of expertise can be formed, a resource that all countries can profit from. Additionally, there are many issues in Breeding Programmes and standardisation that can be best addressed within biogeographical regions rather than within national boundaries. SAVE is a pan-European organisation with a wide network throughout Europe. Using SAVE as the Project Manager of this action means that this network and experience can be utilised, along with the scientific knowledge of the European Monitoring Institute for Rare Breeds and Seeds and the expertise of the Project Partners.

The benefit found in this action can also be felt on three levels:



• **European added-value and potential impact of the action**

The impact of this action, when carried through on a pan-European level will be felt on all three of the above levels. The true benefits of the action can only come into being in a pan-European action. The results of this action, ELBARN, documented within an up-to-date, online accessible database, are of benefit for all stakeholders involved. For those keepers of rare breeds, there is an assurance of a clear safety net in the case of epidemic, in breeding questions and if it just is not possible to keep the animals any longer, which can happen for many reasons. Keepers of rare breeds will obtain creative assistance in producing and marketing their products, thus making the keeping of rare breeds more attractive. The rural development inherent within this is of economic benefit on a national and European level.

For those groups and organisations interested in the conservation of rare breeds there is standardised documentation for their use and an alternative to slaughter in extreme cases. For all actors on a national level there is a transfer of knowledge between experts in all regions of Europe. Research institutions will have animals and keepers located and documented and cross-border co-operation will be facilitated. Transnational experts will meet their counterparts in other regions, be able to pass on and receive knowledge and experience. For the Proposer, Euronatur, the Management, SAVE and the Partner Organisations, the benefits of documentation and networking are invaluable for the other aspects of their work.

The EU as a whole will benefit from the action's commitment to the goals of the Convention on Biodiversity (Rio 1992), the FAO's State of Animal Resources (Rome 2001) and the aims of CAP. This, along with the fact that documentation will simplify subsidies within the framework of the regulation (EC) No 1257/1999 shows how important the potential impact of this action is in the implementation of European Environmental and Agricultural policy.

It is not intended that other actions of a similar nature, (example: the German network of Arche-Höfe run by GEH or the British Approved Farm Parks, certified by RBST) will be eclipsed by this action. Rather, the action is seen as a complement to the work already put in by many committed conservationists throughout Europe. The intention of ELBARN is to network these existing projects, find where new projects are urgently needed and pool the expertise found in the network to aid the conservation of endangered Livestock Breeds. Through ELBARN, the concept of the Rescue Station will also be integrated into the existing Ark Farms. ELBARN will exist for endangered breeds of animals, which are used or usable in the agricultural sector and which are European breeds.

The website www.arca-net.info, run as a pilot project by SAVE, already gives an indication of how useful the final database will be. Arca-Net is a network of centres that keep rare breeds of domestic animals and are open to the public. Arca-Net takes the form of a virtual guide, online available at all times and aimed towards a wide public. Information about the various centres, directions of how to find them and details of what they have on offer are available on Arca-Net, along with information about the types of rare breeds, their population, how endangered they are and their history. At the moment the Arca-Net has data only for the German speaking countries, however, within the framework of the ELBARN it can be expanded to integrate information for the whole of Europe.



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- **Coordination between partners**

0. The European Nature Heritage Fund/EURONATUR: is a non profit organisation under civil law set up in 1987, the European Year of the Environment. Euronatur self-funds its activities and achieves this mainly by donations, public funds as well as by co-operating with selected sponsors. Euronatur is active in more than 20 countries and more than 1 Million hectares have been protected in the project areas. All conservation projects are of model character and are trend-setters reaching far beyond the limits of project areas, by encouraging and assisting other organisations and groups to help themselves. Euronatur is a member of the Bellagio Forum for Sustainable Development and IUCN. Intensive co-operation in the Bern, Ramsar and Bonn conventions and UNESCO is part of the work.

Euronatur's experience in nature conservation in several European countries as well as in promoting and implementing programs of sustainable use and development (e.g., Sava Wetlands/Lonjsko Polje – Croatia, Lake Ohrid, Lake Prespa – Albania/FYROM, National Park Kemer/Kanieris Lake - Latvia, National Park Narew Poland, Extremadura - Spain, Böhmer Wald/Sumava – Austria, etc.), will be a good basis to secure best practice and results. As one of the three NGOs running the EECONET Action Fund supported by the Dutch government with 1 Mio NLG annually, projects have been established in Ukraine (Shatsky National Nature Park), Croatia (Nature Park Lonjsko Polje), Hungary (Danube Drava National Park), Albania (Prespa National Park) and Poland (Narew National Park). Special programmes support the preservation of large carnivores wolf, bear and lynx in Bulgaria, Croatia, Germany, Poland, Romania, Slovenia and Spain and old domestic breeds as a part of sustainable land-use programmes and rural development. www.euronatur.org

European Regional Focal Point for Animal Genetic Resources of the FAO/ERFP: ERFP are not one of the Project Partners, however, at key phases during the Action, ERFP will be consulted. These key phases are: Identification of Experts for the Central Workshop and the pre-selection and later appointment of Area Coordinators. www.rfp-europe.org

1. Safeguard for Agricultural Varieties in Europe/SAVE: The SAVE Foundation is the European umbrella organisation for the safeguard of agricultural variety. Its mission is the conservation and promotion of genetic and historically important cultural variety in agricultural flora and fauna. Particular emphasis is placed on ensuring the survival of threatened breeds of farm animals and species of cultivated plants. SAVE Foundation links the work of non-governmental organisations throughout Europe.

The SAVE Foundation carries out its tasks with a minimum of administrative costs and, in line with Federal considerations, leaves intervention to on-site organisations. Where such organisations do not exist, they should be set up. www.save-foundation.net.

SAVE will act as Project Manager for ELBARN, under the mandate of Euronatur. GEH, SLE and R.A.R.E are all SAVE Partners. The coordination of the action will be achieved through a close working relationship between Euronatur and SAVE. SAVE and Euronatur have worked in collaboration since 1994 in the conservation of the Posavina Horse and Turopoljer Pig in the project (see references) Sava Wetlands with Nature Park Lonjsko Polje (Croatia). Information will pass to the other partners through the usual channels used by SAVE (mostly electronic). As each Partner brings specific skills with them and, indeed, was selected for those skills and each will be working in separate areas, a large amount of delegation can be expected. SAVE, having worked together with all Partners on previous occasions, maintains good working relationships with all Partners involved.

• **Coordination between partners**

2. Gesellschaft zur Erhaltung alter und gefährdeter Haustierrassen/ GEH: The German Society for the Conservation of Old and Endangered Livestock Breeds is an ideal partner for this action. GEH is a private society comprising of breeders, keepers and idealists who are concerned with the problems of the conservation of old and endangered livestock breeds. GEH holds expertise for this action in the realm of:

- _ an Ark Farm project, consisting of 72 farms,
- _ experience of in-situ conservation and breeding,
- _ documentation of breeds,
- _ experience in transnational activities,
- _ a consulting function in questions of agri-environmental management,
- _ a "red" list of endangered breeds,
- _ an online market place for buying and selling rare breeds,
- _ an Animal-Sponsoring project,
- _ experience in raising the public profile of rare breeds.

All the above listed aspects are of extreme interest to the action. The success of GEH's Arche-Höfe and the developing network of Arche-Höfe within the German speaking countries, show that the goals of ELBARN are realistic, whilst also contributing valuable expertise to the action. www.g-e-h.de

3. Steunpunt Levend Erfgoed/SLE: The Belgian SLE publishes quarterly "De ARK" which has become a reference work in Belgian. SLE has been officially recognised by both the Federal and the Regional Belgian Governments as the representative organisation with regard to old breeds. They have set up of a working group on old Belgian breeds of sheep and goats, which resulted in SLE being recognised as an official breeding organisation for old breeds of sheep and entrusted with the organisation of the herdbook. SLE plays an active role in the Rural Development Program that has been set up by the Flemish Ministry of Agriculture in application of the EU Directive 1257/99.

SLE is seen as an ideal Project Partner as they hold much expertise and will be asked to contribute to the action, as with all Project Partners, as managers of an Administrative Area. They also run the "Levend Erfgoed Park" in Wachtebeke, which is an example of the type of centre that the action wishes to network. Additionally, the considerable experience of Staf Van den Bergh, a board member, regarding putting EU policy into action is invaluable. www.sle.be

4. Razze Autoctone a Rischio di Estinzione/R.A.R.E: is the first Italian Association for Endangered Rare Breeds. The mission of R.A.R.E. is the conservation of local and endangered Italian domestic breeds for their scientific, cultural, economic and environmental role. It also promotes educational activities and collates statistics about endangered breeds.

The members of R.A.R.E are currently working on conservation projects for diverse European breeds found in Italy. In the next years R.A.R.E. will keep on working on specific conservation projects for creating a national network of "caretakers" among owners of endangered Italian breeds, the so called "allevatori custodi" network.

The synergies found between the work of R.A.R.E and the objectives of ELBARN, show that R.A.R.E, in representing the interests of the Mediterranean Basin, is an ideal partner for the project. www.associazionerare.it



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• **Mobilisation of resources for the action**

In order to implement this action the following resources will be deployed:

Personnel: ELBARN will use the existing personnel of Euronatur, SAVE, GEH, SLE and RARE. For the duration of the 36 months, Euronatur is budgeted with one working day per week, for the daily running of the project and administration, controlling, reporting to the EU etc. All other aspects of the project work carried out by Euronatur have been budgeted for separately. SAVE has one half day per week budgeted in to the project for the daily running and administration. Likewise, all other work carried out by SAVE has been budgeted separately.

The 5 Project Partners will all take a role in preparing the Workshops, the budget for which has been calculated on the basis of previous experience. For the Central Workshops, a time budget of 8.5 Person Months has been planned. For the Area Workshops, of which there will be 4, a time budget of 20.5 Person Months has been planned.

The personnel required for the Questionnaire and the Database Development will comprise of existing personnel at SAVE.

The translators required in Work Packages 3 and 7 will be drawn from the existing contacts of the Project Partners. As these translators have already been used previously, the amount needed in the budget for their work is clear.

The work of the Area Coordinators in preparing the Area Workshop has been budgeted at 30 working days. Should there be no Area Coordinator or if the Area Coordination is completed by the Area Administration, these monies will go direct to the Project Partner concerned.

The Transnational Workgroups will meet for one day at the Central Workshop and have until the Area Workshops to present their findings. It is not intended, however, that these Work Groups will work intensively for 14 months. Rather, it is foreseen that not more than one person month is needed per Work Group. Due to the reality that those people involved will already be involved in many other activities, this time allowance will spread itself over the 14 months. The Project Partners each have a personnel budget, which allows for the controlling of the Work Groups, to ensure that the work required is also completed to the deadline.

The entries into the database will, in part, be a direct result of the online questionnaire. Apart from this, it will be possible for institutions to enter data direct into the database using a password and username. SAVE has been budgeted with 2.8 person months to supervise this process. External Assistance accessed through the Project Partners has also been budgeted for within this Work Package.

The final Work Package includes the Final Report and the brochures, to be written by Euronatur and SAVE. For this, 4 working weeks each have been budgeted. Also included into the personnel costs of this Work Package are costs incurred by the remaining Project Partners, who will also invest time into the Final Report, the publicity for ELBARN and the further motivation in various countries in Europe.

The distribution of the brochures produced in Work Package 7 will be translated. As above the translation costs have been worked out according to previous experience. The distribution of the brochures will occur on a voluntary basis, through every means possible. Project Partners will take brochures with them to meetings, on field trips etc. Individuals, institutions, information points will all be encouraged to distribute the brochures and to promote ELBARN.

Materials: Each Project Partner has a fully equipped office. There is no plan to purchase additional equipment for this action. The consumables in the project budget are those materials required to produce documents such as a Workshop Information Pack, paper, printer ink, folios etc. The cost of consumables for Work Package 7 is based on costs incurred in printing the brochures.

DETAILED IMPLEMENTATION PLAN

